



ArcelorMittal

Comments for End User Panel, GasMart 2008

May 2008

Company Profile



ArcelorMittal



ArcelorMittal, The Global Champion of Steel



ArcelorMittal

- ArcelorMittal is the world's number one steel company with 330,000 employees
- Representing +/-10% of world steel production
- Present in more than 60 countries
- Leader in all major global markets including automotive, construction, Household appliances and packaging
- Leader in technologically advanced products
- Benefiting from sizeable supplies of raw material and unrivalled distribution network



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ArcelorMittal USA

- Most modern and efficient steel plants in North America.
- Major manufacturing in Indiana, Ohio, West Virginia, Maryland, Pennsylvania, South Carolina, and Illinois.
- Plate markets served from the Conshohocken and Coatesville, Pennsylvania, as well as from operations in Indiana.
- Finishing facilities in Hennepin, Illinois, Lackawanna, New York, Newton, North Carolina, and Columbus, Ohio.
- JV's include two steel-finishing plants near New Carlisle, Indiana.
- Vertically integrated, owning iron ore mines and coal assets.



Major U.S. Operations (and Trinidad)

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ArcelorMittal USA Served by:

Pipes 20

Alliance
ANR
Carolina Gas Transmission
Columbia Gas Transmission
Crossroads
Dominion Transmission
Florida Gas Transmission
Great Lakes Transmission
NBPL
NGPL
North Coast
Northern Natural
PEPL
Tennessee Gas Pipeline
Texas Eastern
Transco
Trunkline
Vector
Viking
Williams Pipeline

Utilities 14

BG&E
CenterPoint Energy
Columbia Gas of OH
Columbia Gas of PA
Dominion East Ohio
Minnesota Energy Resources
Mountaineer Gas
National Fuel
NICOR
NIPSCO
PECO Energy
South Carolina Pipeline
UGI

Direct Connect - NGPL

**And a few cranky
producers and gas
marketers...**

Contemporary Issues in Energy



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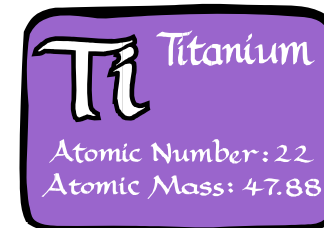
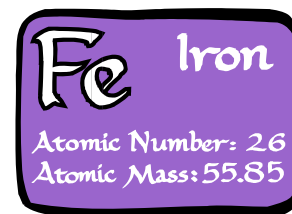
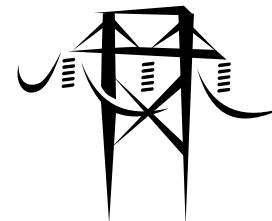


Things that make us lay awake...

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Commodity price inputs. GAS ISN'T the only one...

- Our Countermeasures
 - Conservation
 - Substitution
 - Backward Integration
 - Exit
- Leaks outside the plant fenceline
 - Fuel deductions
 - Taxes
 - Pipeline ROI's



Carbon Controls

etc., etc., etc.



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Questions?

